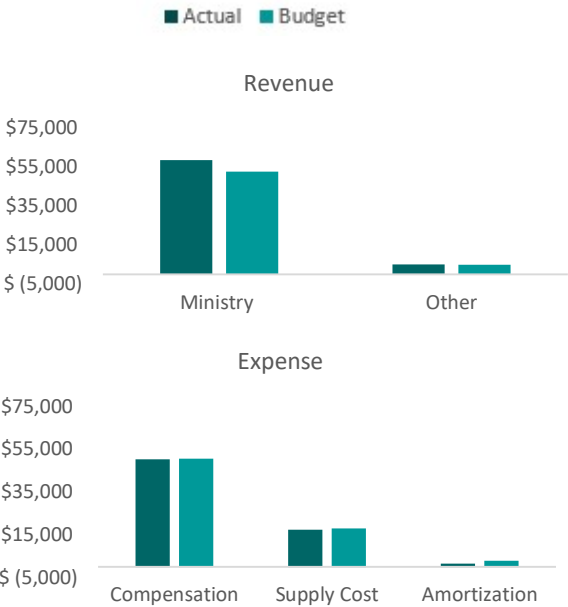


# NOVEMBER FINANCIAL DASHBOARD

(in thousands of dollars)

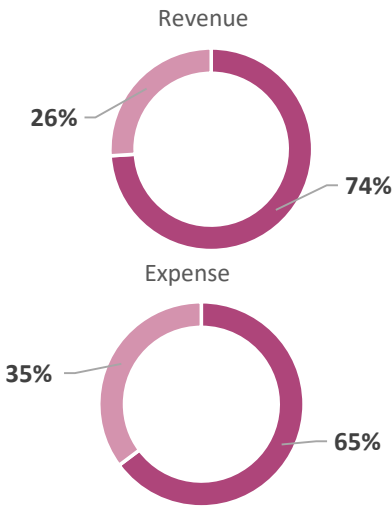


## YTD PERFORMANCE

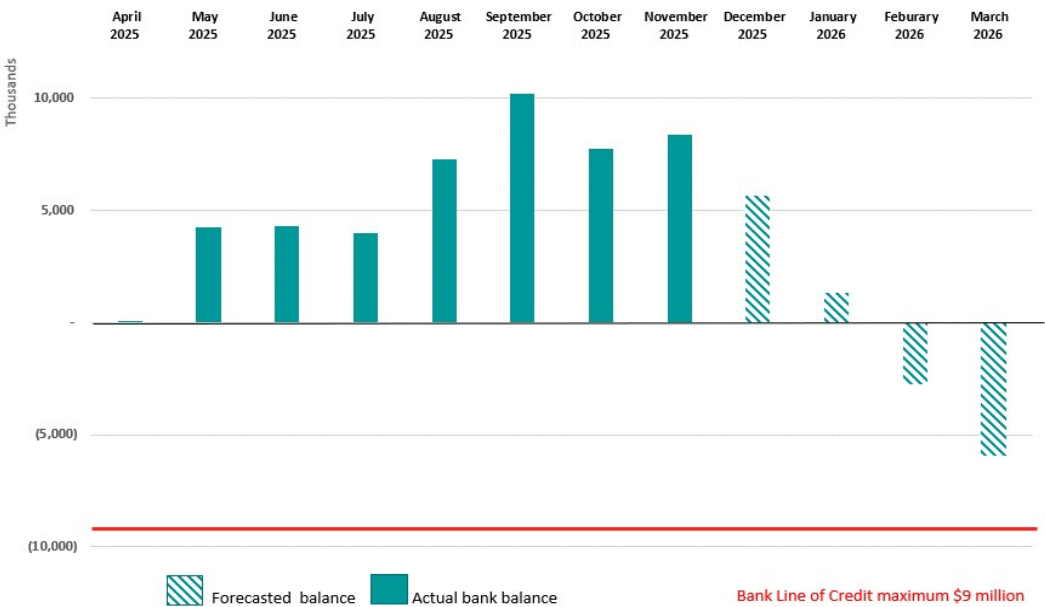


## BUDGET REMAINING

■ % Annual Budget Utilized ■ % Budget Remaining  
 Target Utilization 8 Months YTD = 67%



## CASHFLOW FORECAST



### CURRENT RATIO

0.46

### CASH AVAILABLE

\$3,404

### OPERATIONS MARGIN

-9%

### DEBT

Short-Term \$ 10,068  
 Long-Term \$ 4,657

### WORKING CAPITAL

(\$18,688)

### TOTAL DEBT TO ASSETS

1.11

# PERTH AND SMITHS FALLS DISTRICT HOSPITAL

## Consolidated Statement of Operations - For the period ended November 30, 2025

(in thousands of dollars)

	8 MONTHS YTD					
(\$ in thousands)	Actual	Budget	Variance Fav/(Unfav)	Annual Budget		VARIANCE ANALYSIS
Revenue						
Ministry	\$ 58,396	\$ 52,546	\$ 5,850	\$ 78,602		Favourable due to one-time pressure funding \$3.1M, increased hospital allocation vs. budget \$395k YTD, Increased ERAFA + HOCC base \$2.3M offset by unfavourable QBP revenues (\$635k)
Other	\$ 5,093	\$ 4,833	\$ 260	\$ 7,230		Favourable due to timing of uninsured Patient revenues (Out of Country/Province),offset by lower usage preferred accommodations. Additional favourability due to unbudgeted LCMH Grants (Bridge House) \$238K, offset by expenses.
Total Revenue	\$ 63,489	\$ 57,379	\$ 6,110	\$ 85,832		
Expenses						
Compensation	\$ 50,282	\$ 50,509	\$ 227	\$ 75,556		Favourable salaries and benefits due to vacancies and favourable overtime, partially offset by shifts staffed with agency. Current month favourability reduced due to additional staffing for surge spaces and increasing sick time. Unfavourable ERAFA + HOCC (funded by revenues)
Supply Cost	\$ 17,408	\$ 17,981	\$ 573	\$ 26,897		Favourability driven by lower than expected interest charges, timing of execution of annually budgeted contracts, unused Lumeo contingencies.
Amortization	\$ 1,603	\$ 2,944	\$ 1,341	\$ 4,403		Favourable due to timing of Lumeo project capitalization.
Total Expense	\$ 69,293	\$ 71,434	\$ 2,141	\$ 106,857		
(Deficit) before Bldg Amort*	\$ (5,804)	\$ (14,055)	\$ 8,251	\$ (21,025)		
Net Consolidated (Deficit)	\$ (6,105)	\$ (14,426)	\$ 8,321	\$ (21,580)		
Hospital Operations Margin %	-9%	-24%				

\* Net operations deficit, as per ministry definition before building amortization

**PERTH AND SMITHS FALLS DISTRICT HOSPITAL****Consolidated Statement of Operations****Period: November 30, 2025**

(in thousands of dollars)

	NOVEMBER 2025		
	Period Actual	Period Budget	Var Fav/(Unfav)
<b>Revenues</b>			
Ministry revenue	\$ 7,282	\$ 6,461	\$ 824
Other patient services	\$ 144	\$ 135	\$ 9
Recoveries and other	\$ 288	\$ 256	\$ 32
Amortization of equipment grants & donations	\$ 192	\$ 203	\$ (10)
<b>Total Revenue</b>	<b>\$ 7,906</b>	<b>\$ 7,055</b>	<b>\$ 852</b>
<b>Expenditures</b>			
Salaries, wages and benefits	\$ 5,567	\$ 5,497	\$ (71)
Medical staff remunerations	\$ 1,093	\$ 713	\$ (380)
Medical/surgical supplies	\$ 573	\$ 477	\$ (96)
Drugs	\$ 167	\$ 105	\$ (62)
Other supplies and services	\$ 2,075	\$ 1,535	\$ (539)
Interest	\$ 27	\$ 94	\$ 67
Amortization of equipment	\$ 197	\$ 362	\$ 165
<b>Total Expenditures</b>	<b>\$ 9,699</b>	<b>\$ 8,783</b>	<b>\$ (916)</b>
<b>Operations Surplus/(Deficit)</b>	<b>\$ (1,791)</b>	<b>\$ (1,728)</b>	<b>\$ (63)</b>
Non-shareable building grant/depreciation	\$ 40	\$ 46	\$ 6
<b>Net Consolidated Margin Surplus/(Deficit)</b>	<b>\$ (1,831)</b>	<b>\$ (1,774)</b>	<b>\$ (57)</b>