

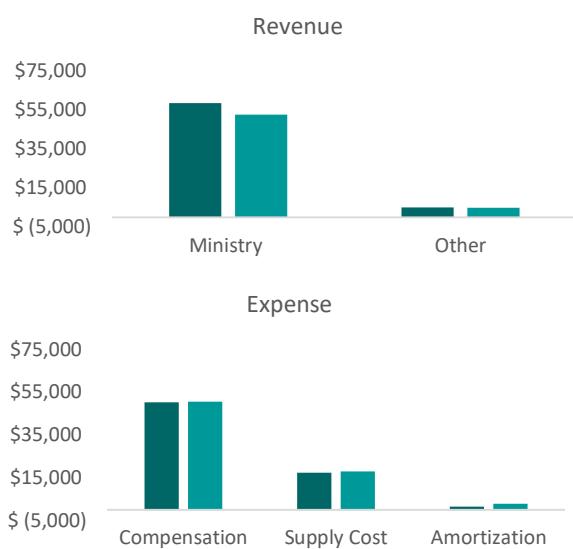
NOVEMBER FINANCIAL DASHBOARD

(in thousands of dollars)



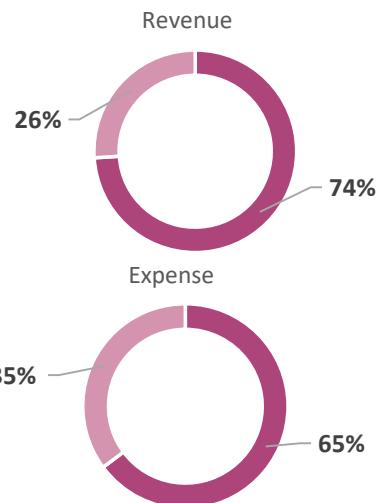
YTD PERFORMANCE

■ Actual ■ Budget

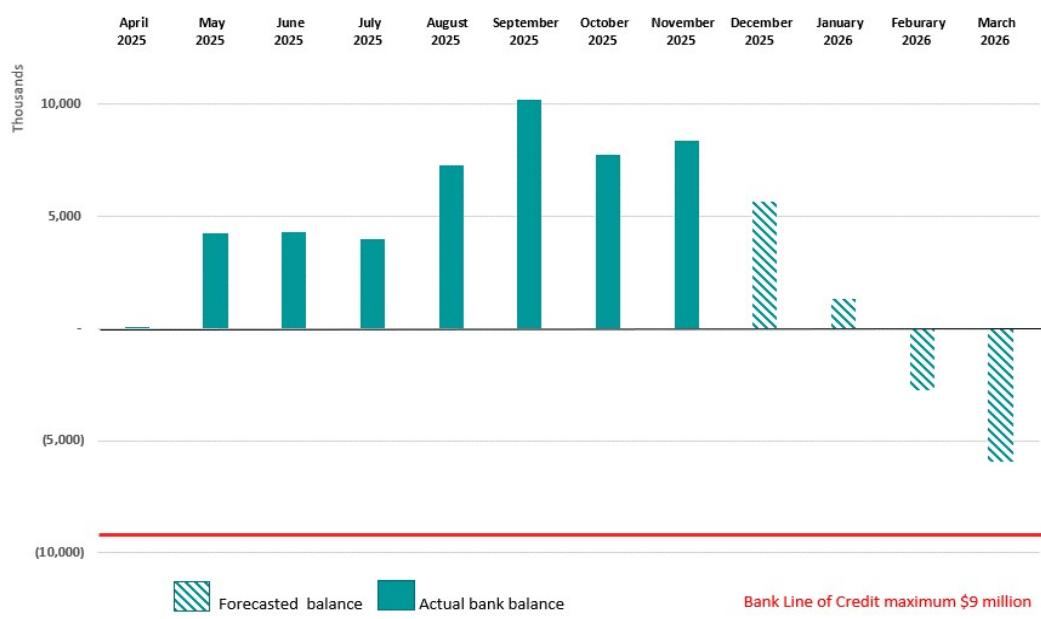


BUDGET REMAINING

■ % Annual Budget Utilized ■ % Budget Remaining
Target Utilization 8 Months YTD = 67%



CASHFLOW FORECAST



CURRENT RATIO

0.46

CASH AVAILABLE

\$3,404

OPERATIONS MARGIN

-9%

DEBT

Short-Term \$ 10,068
Long-Term \$ 4,657

WORKING CAPITAL

(\$18,688)

TOTAL DEBT TO ASSETS

1.11

PERTH AND SMITHS FALLS DISTRICT HOSPITAL

Consolidated Statement of Operations - For the period ended November 30, 2025

(in thousands of dollars)

(\$ in thousands)	8 MONTHS YTD					VARIANCE ANALYSIS	
	Actual	Budget	Variance Fav/(Unfav)	Annual Budget			
Revenue							
Ministry	\$ 58,396	\$ 52,546	\$ 5,850	\$ 78,602	Favourable due to one-time pressure funding \$3.1M, increased hospital allocation vs. budget \$395k YTD, Increased ERAFA + HOCC base \$2.3M offset by unfavourable QBP revenues (\$635k)		
Other	\$ 5,093	\$ 4,833	\$ 260	\$ 7,230	Favourable due to timing of uninsured Patient revenues (Out of Country/Province), offset by lower usage preferred accommodations. Additional favourability due to unbudgeted LCMH Grants (Bridge House) \$238K, offset by expenses.		
Total Revenue	\$ 63,489	\$ 57,379	\$ 6,110	\$ 85,832			
Expenses							
Compensation	\$ 50,282	\$ 50,509	\$ 227	\$ 75,556	Favourable salaries and benefits due to vacancies and favourable overtime, partially offset by shifts staffed with agency. Current month favourability reduced due to additional staffing for surge spaces and increasing sick time. Unfavourable ERAFA + HOCC (funded by revenues)		
Supply Cost	\$ 17,408	\$ 17,981	\$ 573	\$ 26,897	Favourability driven by lower than expected interest charges, timing of execution of annually budgeted contracts, unused Lumeo contingencies.		
Amortization	\$ 1,603	\$ 2,944	\$ 1,341	\$ 4,403	Favourable due to timing of Lumeo project capitalization.		
Total Expense	\$ 69,293	\$ 71,434	\$ 2,141	\$ 106,857			
(Deficit) before Bldg Amort*	\$ (5,804)	\$ (14,055)	\$ 8,251	\$ (21,025)			
Net Consolidated (Deficit)	\$ (6,105)	\$ (14,426)	\$ 8,321	\$ (21,580)			
Hospital Operations Margin %	-9%		-24%				

* Net operations deficit, as per ministry definition before building amortization

PERTH AND SMITHS FALLS DISTRICT HOSPITAL

Consolidated Statement of Operations

Period: November 30, 2025

(in thousands of dollars)

	NOVEMBER 2025		
	Period Actual	Period Budget	Var Fav/(Unfav)
Revenues			
Ministry revenue	\$ 7,282	\$ 6,461	\$ 824
Other patient services	\$ 144	\$ 135	\$ 9
Recoveries and other	\$ 288	\$ 256	\$ 32
Amortization of equipment grants & donations	\$ 192	\$ 203	\$ (10)
Total Revenue	\$ 7,906	\$ 7,055	\$ 852
Expenditures			
Salaries, wages and benefits	\$ 5,567	\$ 5,497	\$ (71)
Medical staff remunerations	\$ 1,093	\$ 713	\$ (380)
Medical/surgical supplies	\$ 573	\$ 477	\$ (96)
Drugs	\$ 167	\$ 105	\$ (62)
Other supplies and services	\$ 2,075	\$ 1,535	\$ (539)
Interest	\$ 27	\$ 94	\$ 67
Amortization of equipment	\$ 197	\$ 362	\$ 165
Total Expenditures	\$ 9,699	\$ 8,783	\$ (916)
Operations Surplus/(Deficit)	\$ (1,791)	\$ (1,728)	\$ (63)
Non-shareable building grant/depreciation	\$ 40	\$ 46	\$ 6
Net Consolidated Margin Surplus/(Deficit)	\$ (1,831)	\$ (1,774)	\$ (57)